

Adults					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Care Services - Learning Disabilities	34,596	34,769	35,485	716	Continuing pressure on purchasing budgets linked to people with very complex levels of need.
Care Services - Mental Health	6,766	6,726	6,478	(248)	Work is ongoing to move clients on from Residential Care to Supported Living and other Community support. Risks in this area include increase in Autism diagnosis and continuing health care placements.
Care Services - Older Adults - Physical Disabilities	43,513	44,209	44,504	295	Outturn represents an overall improvement on the PSI overall overspend on purchasing. Cost pressures directly stem from a result of lack of appropriate wheelchair accessible housing.
Transformation & Resources	2,984	3,492	3,355	(137)	Savings for 2012/13 being achieved early. Underspend created by staff vacancies being held this year to offset overspend in Care Services
Strategic Commissioning & Supply Management	11,069	9,762	9,158	(604)	Non recurrent underspend against supporting people budgets whilst service is remodelled.
Government Grant Income	(61)	(61)	(84)	(23)	
Total	98,867	98,897	98,896	(1)	
Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are: a) 32 cost centres over £100,000 b) 39 cost centres over £50,000 where the cost centre's gross budget is less than £1m					
Central Expenses					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Corporate Subscriptions	314	314	314	-	
Levies	27,926	27,926	27,926	-	
Central Contingency	9,199	230	230	-	
Rate Relief	433	433	433	-	
Capital Financing	17,219	17,219	17,219	-	
Early Retirement costs	7,004	7,004	7,004	-	
FRS17 Adjustment	-	5,692	5,692	-	
Car Leasing	2	2	2	-	
Corporate Fees & Charges	799	799	799	-	
Miscellaneous Finance	16	(274)	(274)	-	
CDC DRM	-	-	-	-	
Total	62,912	59,345	59,345	-	
Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are: a) 0 cost centres over £100,000 b) 0 cost centres over £50,000 where the cost centre's gross budget is less than £1m					
Chief Executive					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Strategic Directors	652	589	564	(25)	Underspend on Supplies and Services
Assistant Chief Executive Service	2,015	2,232	2,139	(93)	Saving against Supplies and Services budgets plus staffing saving due to part year vacancies
Grants	840	821	818	(3)	
Library Services	5,738	5,580	5,558	(22)	Saving on premises costs
Customer Services & Registration	1,314	1,825	1,740	(85)	Underspend due to reduced staff costs and telephone rental savings.
Total	10,559	11,047	10,819	(228)	
Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are: a) 3 cost centres over £100,000 b) 3 cost centres over £50,000 where the cost centre's gross budget is less than £1m					

Childrens' Services					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
CHILDREN'S SERVICE - GENERAL FUND	£000	£000	£000	£000	
Management Team	793	1,011	1,262	251	Non-recurrent costs incurred in this financial year. This figures includes additional legal and court costs associated with children's social care.
Social Care Division					
Social Care Management	2,784	2,362	2,071	(291)	Savings on staff costs held to offset overspend in Children in Care.
Children In Care	19,880	20,020	20,485	465	Overspend on adoption and fostering mainly due to increase in residential orders and special guardianship orders. Pressure on external placements including unaccompanied assylum seeker placements.
Children In Need	4,189	4,070	4,122	52	Overspend on salary due to agency staff.
Schools & Learning	2,423	1,979	1,730	(249)	Vacant post held to offset overspends in other areas. Additional income received relating to non recurrent school support services
Safeguarding, Partnerships & Prevention					
Safeguarding	1,086	1,081	1,210	129	Overspend linked to demographic growth and increased case load in year.
Early Intervention & Prevention (BRIS)	10,453	9,038	8,700	(338)	Non-recurrent savings of staff costs as recruitment for Family Focus service took longer than projected. Underspend also reflects one off savings due to re-profiling of contract implementation.
Integrated Youth & Play Services	3,887	4,835	4,686	(149)	Savings on staff and planned savings for next year achieved early.
Access to Learning & Complex Needs	10,107	10,313	10,367	54	Combination of over and under spends on staffing, commissioning and legal costs.
Other Children's Service Budgets (including PPP & Schools Funding)	1,975	1,797	1,790	(7)	
Schools Direct Management	-	-	-	-	
Total	57,577	56,506	56,423	(83)	

Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are:

- a) 12 cost centres over £100,000
- b) 21 cost centres over £50,000 where the cost centre's gross budget is less than £1m

Commercial Services

Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Corporate Programmes & Consultancy	86	730	749	19	Agency costs due to maintaining a flexible workforce.
Property Services & Asset Management	7,075	7,954	7,823	(131)	Underspend due to additional rental income.
Corporate Procurement	413	246	538	292	Additional costs incurred in the reorganisation of the council's procurement capability.
Information Systems	7,059	7,028	6,741	(287)	Saving on IT services together with increased income.
One Barnet Programme	-	-	-	-	
Total	14,633	15,958	15,851	(107)	

Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are:

- a) 5 cost centres over £100,000
- b) 6 cost centres over £50,000 where the cost centre's gross budget is less than £1m

Corporate Governance					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Legal Services	1,850	1,856	1,754	(102)	Net underspend due to recovery of more court costs (additional income) than expected.
Democratic Services	884	945	954	9	
Members	1,591	1,559	1,425	(134)	Underspend on Members Allowances and Members Development, and a part-year vacant post.
Corporate Anti Fraud Team	733	692	732	40	Overspend due to court costs arising from fraud investigations and to lower than anticipated recharge income.
Elections	423	399	446	47	Overspend on canvassing costs (increasing the electoral register across the Borough)
Civil Protection	177	172	132	(40)	No major incidents in 2011-12, therefore underspent.
Corporate Governance Directors	279	258	262	4	
Leaders Office	10	10	3	(7)	
Insurance	(8)	(18)	(30)	(12)	
Total	5,939	5,873	5,678	(195)	
Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are: <ul style="list-style-type: none"> a) 1 cost centres over £100,000 b) 1 cost centres over £50,000 where the cost centre's gross budget is less than £1m 					
Deputy Chief Executive					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Finance	3,917	3,862	3,858	(4)	
Human Resources	2,091	2,122	2,121	(1)	
Revenues and Benefits	7,287	7,112	7,008	(104)	Savings on Staffing
Total	13,295	13,096	12,987	(109)	
Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are: <ul style="list-style-type: none"> a) 0 cost centres over £100,000 b) 1 cost centre over £50,000 where the cost centre's gross budget is less than £1m 					

Environment, Planning & Regeneration					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
	£000	£000	£000	£000	
Land Charges	(960)	(910)	(904)	6	Underspend on staff and running cost off setting small income shortfall.
Environmental Health/ Cem & Crem	1,199	1,107	1,333	226	Overspend at Hendon Cemetery & Crematorium due to lower than expected number of cremations and burials due to less severe winter and inability to maintain weekend services leading to reduction in business compared to previous years. This is being addressed for 2012/13 through a staff restructure.
Planning	471	547	746	199	Overspend due to establishment pressures and higher than budgeted running costs including legal expenditure for anticipated planning appeal cases.
Strategy (Planning & Housing)	580	728	734	6	Shortfall in external funding drawn down from development partners to support posts due to slower progress than expected on Brent Cross Cricklewood.
Building Control	(320)	(110)	(362)	(252)	Underspend due to staff savings, a review of the bad debt provision and also higher than expected income.
Housing	1,613	4,109	3,655	(454)	Underspend due higher than expected PSL income and lower PSL running costs. In addition there was an underspend on Homelessness Grant.
Regeneration Service	16	29	(251)	(280)	Higher than anticipated income received on regeneration buybacks plus some underspend on consultant costs where most of the expenditure incurred can be recovered from development partners.
Management and performance	73	1,343	1,205	(138)	Savings on directorate-wide running costs.
Highways Inspection/Maintenance	2,155	1,286	2,984	1,698	Overspend relates to reduced professional fee income from capital schemes. Further pressure resulted from additional responsive works, lower crossover fees resulting from fewer footway relay schemes in the capital programme and additional costs arising from the February snowfalls.
Highways income budgets incl. NRSWA	(589)	(912)	(1,011)	(99)	Staffing underspends
Greenspaces	4,229	5,061	5,084	23	Small overspend due to repairs and grounds maintenance costs
Cleansing	4,486	4,494	4,348	(146)	Underspend driven by better management of use of agency staff and efficiencies obtained from rationalisation of fleet.
Refuse (domestic and trade waste)	3,558	3,545	3,239	(306)	Underspend driven by efficiencies obtained from rationalisation of fleet and higher sales income from Trade Waste arising from fees and new business.
Parking	(1,164)	(1,412)	(1,386)	26	The overspend relates to a shortfall in off street (car park) income due to economic climate. This was partially offset due to an underspend in parking design due to increased rechargeable activity.
Transport	(66)	(16)	(206)	(190)	Underspend in Transport due to savings in the central leasing cost budget and additional income including grant income received from DfT for Bus Operators.
Recycling	3,373	3,501	3,204	(297)	Higher levels of income received within the recycling contract due to better market prices and Biodegradable Incentive Payment from the NWLA.
Street Lighting	5,320	6,015	6,039	24	Small running cost overspend
Community Safety	388	358	225	(133)	Savings in Safer Communities funding.
Community Protection	1,223	1,218	1,081	(137)	Savings in CCTV and increase in Licensing Income.
Leisure	1,053	1,567	1,552	(15)	Budget saving on Copthall Stadium, pending outcome of leisure review.
WOM	-	-	-	-	
Environment, Planning & Regeneration	26,638	31,548	31,309	(239)	
Special Parking Account	(5,923)	(6,034)	(5,708)	326	As reported during monthly monitoring the income target for permits proved to be a pressure. Increased staff costs due to the need for additional agency staff to deal with a backlog in parking processing. Additional costs also associated with IT systems in the run up to the parking service outsource added further pressure.
Environment, Planning & Regeneration Total (inc SPA)	20,715	25,514	25,601	87	

Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are:

- 11 cost centres over £100,000
- 9 cost centres over £50,000 where the cost centre's gross budget is less than £1m

Dedicated Schools' Grant					
Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
CHILDREN'S SERVICE - DSG	£000	£000	£000	£000	
Centrally Retained	20,938	19,460	19,969	509	This variance is offset by underspend in ISB for funding in SEN in academies. This leaves a £330k underspend which represents a reduction in out of borough placements and savings on procurement of therapies.
ISB	253,663	208,808	207,964	(844)	This variance is offset by overspend in centrally retained for funding for SEN in academies.
DSG & LSC Grant	(274,768)	(230,179)	(231,953)	(1,774)	DSG income anticipated to be recouped in year due to academy conversions but did not materialise in 2011/12.
Underspend 2011/12			2,109	2,109	DSG underspend transferred to earmarked reserve in order to carry forward to 2012/13.
Total	(167)	(1,911)	(1,911)	-	

Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are:

- a) 12 cost centres over £100,000
- b) 12 cost centres over £50,000 where the cost centre's gross budget is less than £1m

Housing Revenue Account

Description	Variations				Comments
	Original Budget	Budget V1	Final Outturn 2011/12	Variation	
Housing Revenue Account	£000	£000	£000	£000	
LBB Retained	1,632	1,581	1,573	(8)	Staff cost underspend.
HRA Regeneration	1,091	1,074	365	(709)	Higher than anticipated recovery of consultants costs from developers.
HRA Other Income and Expenditure (net)	(5,118)	(5,045)	(6,151)	(1,106)	Favourable variance due to additional rental income from a lower than budgeted void rate and lower than anticipated level of stock reduction. Additionally, lower than budgeted interest payable on HRA debt as a result of a lower than budgeted rate of interest.
Support Service recharges	576	576	726	150	Support service recharges higher than budgeted.
Interest on Balances	(40)	(40)	(89)	(49)	Favourable variance due to higher than budgeted cash balances.
HRA Surplus/Deficit for the year	1,859	1,858	3,576	1,718	Total HRA surplus to be transferred to balance sheet.
Total	-	4	-	(4)	

Within the revenue monitoring above, the number of cost centres that have net overspends or underspends are:

- a) 8 cost centres over £100,000
- b) 3 cost centres over £50,000 where the cost centre's gross budget is less than £1m